# **SECTION 5**

# FOCUS ON ONLY THE BUSINESS

# **�**LEADERS**�** FOR 2003

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## FOCUS ON ONLY THE BUSINESS LEADERS FOR 2003

### INTRODUCTION

In this section, the focus is only on the business leaders for the 2003 study. Table 5A presents a summary version of the information for each of the 47 attitudinal questions. For each question, the percent that agreed with each statement is given. In addition, the average response (low is positive) and the standard deviation for each question are provided. The number of responses completes the information for each group for each questions 30 to 38 are given at the end of the table since their answers should have reflected to what extent instead of a SA to SD perspective. See Table 5B for a clearer understanding of these questions. Table 5B gives the percentage of respondents who either Strongly Agreed, Agree, gave No Opinion, Disagreed or Strongly Disagreed for each question.

### **ANALYSIS**

One can examine the differences in the actual responses in these two tables depending upon his or her interest in the particular question and/or group. A detailed analysis of the information in this section is beyond the scope of the project.

TABLE 5A.��� PERCENT OF THE BUSINESS LEADERS IN 2003 AGREEING WITH EACH STATEMENT (1 = SA; 5=SD)									
Q#	QUESTION	Year	Туре	% Agree	Mean	Std. Dev.	n=		
1	The corporation has a responsibility to take the lead in solving major social problems such as pollution, discrimination, and safety.	2003	Business Leaders	76%	2.1	1.0	66		
2	The corporation has a responsibility to not become involved in solving social problems unless doing so becomes a cost of doing business or the opportunity to earn a profit.	2003	Business Leaders	11%	4.0	1.0	66		
3	The corporation has the responsibility to get involved in social responsibility projects because outside pressures make such an involvement a cost of doing		Business						

	business.  The corporation has a	2003	Leaders	35%	3.1	0.9	66
4	responsibility to promote equal opportunity in hiring		Business				
	and promotion.	2003	Leaders	99%	1.3	0.5	66
5	The corporation has a responsibility to promote conservation of energy even						
3	if doing so means a reduction in profits.	2003	Business Leaders	71%	2.4	1.0	66
6	The corporation has a responsibility to conserve natural resources, even if doing so means a reduction in profits.	2003	Business Leaders	70%	2.4	1.0	
	The corporation has a responsibility to clean up or	2003	Leaders	7076	2.4	1.0	66
7	avoid causing air, noise, and water pollution even if doing so means a reduction in profits.	2003	Business Leaders	92%	1.9	0.8	66
8	The corporation has a responsibility to contribute money and management time to civic activities in						
	communities where the firm has plants or offices.	2003	Business Leaders	88%	1.7	0.9	66
9	The corporation has a responsibility to help minority owned businesses.	2003	Business Leaders	56%	2.6	1.1	66
10	The corporation has a responsibility to be truthful in advertising.	2003	Business Leaders	99%	1.2	0.4	66
11	The typical business executive has two sets of ethical standards, one which he/she applies to business activities and another which is applied to his/her private life.	2003	Business Leaders	12%	4.3	1.0	66
12	Ethical standards in business are lower than in government.	2003	Business Leaders	11%	4.2	0.9	66
13	Ethical standards in business are lower than in most religious organizations.	2003	Business Leaders	28%	3.5	1.2	66
14	Ethical standards in business are lower than in the typical American family.	2003	Business Leaders	19%	3.8	1.1	66
15	The ethical standards used in business are as high as those practiced with family and friends.	2003	Business Leaders	67%	2.5	0.9	66
16	Occasionally, business people make decisions that are right for business but which are inconsistent with their personal ethical principles.	2003	Business Leaders	59%	2.8	1.1	66
17	Much advertising done by business is misleading to the consumer.	2003	Business Leaders	29%	3.3	1.0	66
18	Effective advertising may have to be somewhat misleading.	2003	Business Leaders	8%	4.1	0.8	66
19	It is in the long run self- interest of business to protect		Business				

	the customer.	2003	Leaders	91%	1.8	0.8	66
	The average customer is less		1				
20	ethical in dealing with business than the business is						
20	in dealing with that		Business				
	customer.	2003	Leaders	31%	3.1	1.0	66
	No employee should be	2003	Leaders	3170	3.1	1.0	00
	required to engage in						
21	business practices that						
	employee considers		Business			1 1.0 1.0 1.1 1.0 1.1 1.0 1.1 1.0 1.1 1.0 1.1 1.1	
	unethical.	2003	Leaders	87%	1.7	0.9	66
	In accepting an employment						
	offer each employee						
	implicitly agrees to abide by						
22	the ethical standards of the						
	employer, even if the company standards differ		Business				
	from those of the employee.	2003	Leaders	53%	2.8	1.2	66
	Wages and salaries should	2003	Leaders	3370	2.0	1.2	00
23	vary according to an		Business				
	employee s productivity.	2003	Leaders	88%	1.8	0.8	66
	Wages and salaries should				1	1	
	vary according to both the		1				
24	employee s productivity		l		1		
	and years of service with the		Business	4007	2.0		
	firm.	2003	Leaders	49%	2.9	1.1	66
	Wages and salaries should		1				
25	vary primarily with the employee's years of service		Business				
	with the firm.	2003	Leaders	3%	4.2	0.7	66
	Labor unions serve a useful	2003	Leaders	370	1.2	0.7	00
	purpose by prodding a						
26	particular management into						
26	fulfilling its responsibilities		Business				
	to labor.	2003	Leaders	29%	3.6	1.2	66
	The corporation should seek		ъ.				
27	to maximize short run	2002	Business	200/	2.4	1.2	
	profits.  The corporation should seek	2003	Leaders	29%	3.4	1.2	66
28	to earn a satisfactory rate of		Business		1		
_0	return for stockholders.	2003	Leaders	99%	1.5	0.5	66
	The ethical standards in			1	1	1	1
	competition are determined		1				
	by the least ethical		1				
29	competitor. If one firm		1				
	engages in unethical conduct,		<u>.</u> .				
	the others will have to follow	2002	Business	00/	1 -	0.5	
	to survive.	2003	Leaders	0%	4.5	0.6	66
	All institutions in our society should seek to protect and		1				
39	promote the interests of		Business		1		
	individuals.	2003	Leaders	34%	3.1	1.0	65
	Individual freedom may have			1	1		+
40	to be partly restricted in		1				
40	order for organizations to		Business		1		
	effectively function.	2003	Leaders	56%	2.7	1.1	66
	Government should						
	redistribute income in order		1				
41	to assure a minimum		Pusinasa				
	standard of living for all	2003	Business Leaders	23%	3.7	1 1	
	citizens. Government should provide	2003	Leaders	23/0	5.1	1.1	66
	incentives for business to get				1		
42	involved in solving social		Business				
	problems.	2003	Leaders	55%	2.8	1.1	66
		<b> </b>		1	1	1	1
	Truth in lending regulations						] !

	customer.	2003	Leaders	86%	2.0	0.8	66
	Antitrust laws prohibiting						
44	price fixing benefit the		Business				
	customer.	2003	Leaders	85%	2.1	0.8	66
45	Lazy or incompetent		Business				
43	employees should be fired.	2003	Leaders	86%	1.9	0.9	66
	A company should have						
	formal policies to guarantee						
	that every employee has an						
46	equal opportunity for						
	promotion, pay increases,						
	and other rewards provided		Business				
	by the firm.	2003	Leaders	86%	1.8	1.0	66
	The corporation should seek						
47	to maximize long run		Business	020/			
	profits.	2003	Leaders	93%	1.7	0.8	66
•	To what extent are ethical		ъ .				
30	standards influenced by peer	2002	Business Leaders	55%	2.8	1.0	
	group pressures?	2003	Leaders	33%	2.8	1.0	64
31	To what extent are ethical		Business				
31	standards influenced by	2003	Leaders	66%	2.6	1.0	
	prevailing industry practice?  To what extent are ethical	2003	Leaders	0076	2.0	1.0	64
	standards influenced by						
32	perceived preference of top		Business				
	executives?	2003	Leaders	81%	2.2	0.9	64
	To what extent are ethical	2003	Leaders	0170	2.2	0.7	04
33	standards influenced by		Business				
55	family experiences?	2003	Leaders	83%	2.2	0.8	64
	To what extent are ethical	2000				0.0	0.
34	standards influenced by		Business				
	church experiences?	2003	Leaders	74%	2.4	0.9	64
	To what extent are ethical				Ì		
35	standards influenced by your		Business				
	educational experiences?	2003	Leaders	83%	2.2	0.7	64
	To what extent are ethical						
36	standards influenced by						
30	company's ethical code or		Business				
	policy?	2003	Leaders	90%	1.9	0.8	64
	To what extent are ethical						
37	standards influenced by		Business				
	professional ethical code?	2003	Leaders	85%	2.0	0.8	64
•	To what extent are ethical		, .				
38	standards influenced by	2002	Business	750/	2.2		
	society's moral climate?	2003	Leaders	75%	2.3	0.9	64

)#	QUESTION	Year	Type	%SA	%A	%NO	%D	%SD	n=
<b>��</b> 1	The corporation has a responsibility to take the lead in solving major social problems such as pollution, discrimination, and safety.	2003	Bus. Leaders	29	47	12	9	3	66
<b>��</b> 2	The corporation has a responsibility to not become involved in solving social problems unless doing so becomes a cost of doing business or the opportunity to earn a profit.	2003	Bus. Leaders	3	8	8	52	30	66
<b>��</b> 3	The corporation has the responsibility to get involved in social responsibility projects because outside pressures make such an involvement a cost of doing business.	2003	Bus. Leaders	2	33	21	42	2	66
<b>��</b> 4	The corporation has a responsibility to promote equal opportunity in hiring and promotion.	2003	Bus. Leaders	76	23	0	2	0	66
<b>��</b> 5	The corporation has a responsibility to promote conservation of energy even if doing so means a reduction in profits.	2003	Bus. Leaders	15	56	8	18	3	66
<b>��</b> 6	The corporation has a responsibility to conserve natural resources, even if doing so means a reduction in profits.	2003	Bus. Leaders	11	59	11	15	5	66

7	The corporation has a responsibility to clean up or avoid causing air, noise, and water pollution even if doing so means a reduction in profits.	2003	Bus. Leaders	26	66	2	5	2	2003
<b>&gt;</b> 8	The corporation has a responsibility to contribute money and management time to civic activities in communities where the firm has plants or offices.	2003	Bus. Leaders	53	35	6	5	2	66
<b>9</b> 9	The corporation has a responsibility to help minority owned businesses.	2003	Bus. Leaders	14	42	24	15	5	66
10	The corporation has a responsibility to be truthful in advertising.	2003	Bus. Leaders	85	14	2	0	0	66
11	The typical business executive has two sets of ethical standards, one which he/she applies to business activities and another which is applied to his/her	2002	Due Leaders	0	12	2	33	52	
12	private life.	2003	Bus. Leaders	0	11	5	44	53	66
13	Ethical standards in business are lower than in government.  Ethical standards in business are lower than in most religious organizations.	2003	Bus. Leaders	0	23	15	32	41	66
14	Ethical standards in business are lower than in most religious organizations.  Ethical standards in business are lower than in the typical American family.	2003	Bus. Leaders	5	17			26	66
15	The ethical standards used in business are as high as those practiced with family	2003	Bus. Leaders	2	1 /	11	45	26	66
16	and friends.  Occasionally, business people make decisions that are right for business but	2003	Bus. Leaders	6	61	9	24	0	66
10	which are inconsistent with their personal ethical principles.	2003	Bus. Leaders	6	53	6	29	6	66
17	Much advertising done by business is misleading to the consumer.	2003	Bus. Leaders	3	26	15	53	3	66
18	Effective advertising may have to be somewhat misleading.	2003	Bus. Leaders	0	8	8	56	29	66
19	It is in the long run self-interest of business to protect the customer.	2003	Bus. Leaders	35	56	3	6	0	66
20	The average customer is less ethical in dealing with business than the business is in dealing with that customer.	2003	Bus. Leaders	5	26	30	33	6	66
21	No employee should be required to engage in business practices that employee considers unethical.	2003	Bus. Leaders	55	32	5	9	0	66
22	In accepting an employment offer each employee implicitly agrees to abide by the ethical standards of the employer, even if the company standards differ from	2002	Due Lee lee	1.4	39	12	27	0	
23	those of the employee.  Wages and salaries should vary according to an employees productivity.	2003	Bus. Leaders	14	52	6	6	8	66
24	Wages and salaries should vary according to an employee s productivity.  Wages and salaries should vary according to both the employee s productivity	2003	Bus. Leaders	36	32	0	0	0	66
25	and years of service with the firm.  Wages and salaries should vary primarily with the employee's productivity and years of service with the firm.	2003	Bus. Leaders	8	41	11	35	6	66
26	wages and salaries should vary primarily with the employee's years of service with the firm.  Labor unions serve a useful purpose by prodding a particular management into	2003	Bus. Leaders	0	3	6	61	30	66
20	fulfilling its responsibilities to labor.	2003	Bus. Leaders	3	26	9	33	29	66
27	The corporation should seek to maximize short run profits.	2003	Bus. Leaders	8	21	11	44	17	66
28	The corporation should seek to earn a satisfactory rate of return for stockholders.	2003	Bus. Leaders	52	47	2	0	0	66
29	The ethical standards in competition are determined by the least ethical competitor. If one firm engages in unethical conduct, the others will have to follow to survive.	2003	Bus. Leaders	0	0	3	49	49	66
39	All institutions in our society should seek to protect and promote the interests of individuals.	2003	Bus. Leaders	2	32	25	37	5	65
40	Individual freedom may have to be partly restricted in order for organizations to effectively function.	2003	Bus. Leaders	6	50	14	24	6	66
41	Government should redistribute income in order to assure a minimum standard of living for all citizens.	2003	Bus. Leaders	2	21	11	38	29	66
42	Government should provide incentives for business to get involved in solving social problems.	2003	Bus. Leaders	8	47	14	26	6	66
43	Truth in lending regulations is needed to protect the customer.	2003	Bus. Leaders	21	65	6	6	2	66
44	Antitrust laws prohibiting price fixing benefit the customer.	2003	Bus. Leaders	20	65	8	6	2	66
45	Lazy or incompetent employees should be fired.	2003	Bus. Leaders	33	53	5	9	0	66
46	A company should have formal policies to guarantee that every employee has an equal opportunity for promotion, pay increases, and other rewards provided by the firm.	2003	Bus. Leaders	44	42	8	2	5	66
47	The corporation should seek to maximize long run profits.	2003	Bus. Leaders	46	47	3	5	0	66
30	* Ethical standards are influenced by peer group pressures?	2003	Bus. Leaders	2	53	13	28	5	64
31	* Ethical standards are influenced by prevailing industry practice.	2003	Bus. Leaders	3	63	8	25	2	64
32	* Ethical standards are influenced by prevaining inclusive practice:  * Ethical standards are influenced by perceived preference of top executives?	2003	Bus. Leaders	17	64	6	9	3	64
33	* Ethical standards are influenced by family experiences?	2003	Bus. Leaders	8	75	6	9	2	64
34	* Ethical standards are influenced by church experiences?	2003	Bus. Leaders  Bus. Leaders	8	66	10	14	2	64
35	* Ethical standards are influenced by your educational experiences?	2003	Bus. Leaders Bus. Leaders	8	75	9	6	2	64
36	* Ethical standards are influenced by company's ethical code or policy?	2003	Bus. Leaders Bus. Leaders	27	63	3	6	2	64
37	* Ethical standards are influenced by professional ethical code?			27	58	8	8	0	64
J 1	Edition standards are influenced by professional chilical code?	2003	Bus. Leaders	21	30	O	O	U	-

38 \* Ethical standards are influenced by society's moral climate? 2003 Bus. Leaders 8 67 9 14 2 64

<sup>\*</sup> The actual question on the questionnaire was • \* To what extent are ethical standards influenced by • •